

2025-2026

68th ANNUAL REVIEW



ASSOCIATED CONSULTING ENGINEERS ACE LIMITED



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ACE – AN OVERVIEW

Associated Consulting Engineers ACE Limited was established in January 1958 by the late Khaja Azeemuddin as an independent limited company. Over the past 68 years, ACE has grown into Pakistan's oldest and largest private sector consulting engineering firm, providing comprehensive consultancy services across engineering, architecture, and allied disciplines.

Since its establishment, ACE has made significant contributions to the planning, design, and implementation of major water resources, dams, hydropower, transportation, and infrastructure projects throughout Pakistan. The Company has also successfully expanded its international presence, delivering consultancy services in 16 countries across South Asia, the Middle East, the Far East, and Africa. ACE is actively engaged in projects in Indonesia, Malaysia, and Cambodia and is pursuing projects in other countries within the region.

ACE provides multidisciplinary consultancy services across a broad range of sectors, including Water and Land Resources Development, Energy Development, Transportation & Communication, Architecture & Town Planning, Environmental and Public Health Engineering, Socio-Economic Studies, and Training & Technology Transfer. Its services cover the complete project lifecycle, from planning, surveys, and investigations through pre-feasibility & feasibility studies, detailed engineering design, preparation of tender documents, bid evaluation, contract award assistance, construction supervision and management, monitoring & evaluation, and safety inspections.

Architectural & Town Planning Services are provided through ACE's wholly owned subsidiary, ACE Architectural & Town Planning Services Limited (ACE ARTS Limited), which operates under an independent Board of Directors and specializes in architecture, town planning, and related consultancy services.

Having successfully completed more than 1,670 projects, ACE has developed extensive technical knowledge and expertise, supported by a highly qualified and experienced multidisciplinary team. This strong foundation has established ACE as one of Pakistan's most respected and distinguished consulting organizations.



ACE is committed to delivering innovative, cost-effective, and sustainable solutions tailored to the specific requirements of its clients. The Company's reputation for technical excellence, professionalism, integrity, reliability, and operational stability has enabled it to build long-standing relationships with government institutions, public-sector organizations, international development partners, and private-sector clients in Pakistan and abroad.

The Company is registered with the Pakistan Engineering Council (PEC), various federal and provincial government departments, autonomous organizations, and major international financing and development institutions, including the World Bank, United Nations agencies, the Asian Development Bank (ADB), the Islamic Development Bank (IsDB), Asian Infrastructure Investment Bank (AIIB), the Kuwait Fund for Arab Economic Development, USAID, OECF, and JICA.

ACE is governed by a seven-member Board of Directors comprising the Chairman, President, Co-Chairman, Managing Director and three Executive Directors, each responsible for overseeing key functional areas and ensuring effective corporate governance.

Quality, health & safety, and environmental management remains integral to ACE's operations. The Company has maintained ISO 9001 certification since June 2000, and its Quality Management System is currently certified to ISO 9001:2015. ACE also holds ISO 45001:2018 certification for its Occupational Health and Safety Management System and ISO 14001:2015 certification for its Environmental Management System. These certifications are accredited by Lloyd's Register Quality Assurance (LRQA) and the United Kingdom Accreditation Service (UKAS).

ACE's commitment to professional excellence has been recognized through numerous prestigious awards, including the Engineering Excellence Award, conferred on four occasions by the Institution of Engineers Pakistan, and the Seal of Excellence awarded by the Federation of Consultants from Islamic Countries (FCIC).

Recognizing that continuous learning is essential for sustained professional and organizational growth, ACE places strong emphasis on professional development and capacity building. During 2025–2026, a total of 211 employees participated in a wide range of technical and management training programs. In addition, the Company promotes knowledge sharing by providing training and technology transfer opportunities for clients and counterpart organizations, thereby contributing to the long-term development of engineering and institutional capacity.



FIELDS OF OPERATIONS

WATER RESOURCES DEVELOPMENT

- Dams, Barrages & Canal Systems
- Regional Development Planning & Management
- Land Reclamation
- Irrigation and Drainage
- Water Management
- Surface & Groundwater Investigations, Planning & Development
- Watershed Management
- On-Farm Water Management
- Sedimentation Studies
- Flood Control and Management
- River & Coastal Training Works
- Safety Inspection & Evaluation / Rehabilitation

POWER DEVELOPMENT & TRANSMISSION

- Hydropower Generation
- Thermal Power Generation
- Power Transmission and Distribution
- Industrial Co-generation of Electricity
- Petroleum / Gas Transmission Systems
- Electrification & Instrumentation

TRANSPORTATION & COMMUNICATION

- Highways and Motorways
- Rural and Urban Roads
- Bridges & Flyovers
- Tunnels
- Runways / Railways
- Docks, Harbors & Jetties

ARCHITECTURE AND TOWN PLANNING

- Architecture
- Regional and Town Planning
- Master Planning
- Area Development
- Housing Schemes & Infrastructures
- Religious Buildings and Complexes
- Residential, Commercial and Industrial Buildings
- Educational Institutions
- Hospitals
- Diplomatic Enclaves / Missions
- Parliament / Assembly Buildings
- Zoos / Wildlife Parks
- Bus Terminals / Parking Areas
- Landscaping / Interior Design

PUBLIC HEALTH ENGINEERING

- Municipal, Commercial & Industrial Water Supply
- Sewerage, Drainage and Sanitation
- Solid Waste and Hazardous Water Management
- Wastewater Treatment and Disposal

GEO – ENGINEERING

- Geological Studies, Mapping & Investigations
- Construction Material Investigations
- Soil & Rock Foundations
- Slope Stability Analysis
- Seepage Analysis
- Seismotectonic Studies & Seismic Risk Evaluation
- Tunneling
- Rock Support Systems
- Field and Laboratory Tests
- Groundwater Modelling

ENVIRONMENTAL STUDIES

- Environmental Reconnaissance
- Environmental Impact Assessment (EIA)
- Environmental Audit and Monitoring
- Resettlement Planning

SOCIO-ECONOMIC STUDIES

- Financial & Economic Appraisal
- Socio-Economic and Life Cycle Studies of Civil Society
- Industrial-Economic Studies
- Entrepreneur, Financial and Economic Studies
- Agro-Economic and Entrepreneur Farming Practices

TRAINING AND TECHNOLOGY TRANSFER

- On-the-Job Training
- Training of Client's Personnel
- Lectures, Seminars and Workshops
- Internship to Fresh Engineers & Students



ACE SERVICES

- **Project Planning**
- **Site Reconnaissance**
- **Surveys and Investigations**
- **Pre-feasibility Studies**
- **Feasibility Studies**
- **Preliminary Designs**
- **Environmental / Social Prospecting**
- **Detailed Engineering Design**
- **Bill of Quantities & Cost Estimates**
- **Specifications**
- **Tender Documents**
- **Contract Award Process**
- **Construction Supervision**
- **Management Consultancy**
- **Project Commissioning**
- **Monitoring / Safety Inspections & Evaluation**
- **Appraisal / Review**
- **Training**



BOARD OF DIRECTORS OF ACE LIMITED

- **Mr. Amjad Mahmood Agha**
Chairman
- **Mr. M. Ibrahim Samoon**
President
- **Mr. K. Moinuddin**
Co-Chairman
- **Mr. Arif Abdulbari Razzack**
Managing Director
- **Mr. Zahoor Ahmad**
Executive Director
- **Dr Tabassum Zahoor**
Executive Director
- **Mr. Babar Rahman**
Executive Director

Company Secretary

- Mr. Babar Rahman

Auditors

- M/s A. F. Ferguson & Co



ANNUAL REVIEW SUMMARY

Summary of the 68th Annual Review of ACE operations for the financial year 2025-2026 is presented below:

The financial results of local and international operations have registered an overall turnover of Rs.1,936.61 million.

Some of the major ongoing local projects of ACE Limited where activity was recorded during the year were: Construction Design and Supervision of World's highest 272m high Roller Compacted Concrete Diaper Basha Dam (4500 MW); Design Review and Construction Supervision of 213m high Mohmand Dam Hydropower Project (800 MW); Design and Construction Supervision of 54 MW Attabad Lake Hydropower Project; Supervision for Up-gradation and Refurbishment of Generating Units (1-6 & 9-10) of Mangla Power Station; Khyber Pakhtunkhwa Rural Investment and Institutional Support Project (KP-RIISP), Agriculture Component; Contract Management & Administration of 69 MW Lawi Hydropower Project; Design Review and Construction Supervision of Mangi Dam Project; Design and Construction Supervision of Winder Dam Project; Design and Construction Supervision of Dams for Flood Mitigation & Irrigation, Sui/Dera Bugti; Design Review and Construction Supervision for Improvement and Rehabilitation Works of Akram Wah Canal, Design Review and Construction Supervision of 04 Dhoros Project; Design Review and Construction Supervision of Central Asia Regional Economic Cooperation Corridor (CAREC) Tranche-II and Tranche-III Projects; Design Review and Construction Supervision Services for Inter-Provincial Connectivity Economic Corridor through Gilgit-Baltistan & AJ&K (Thalichi GB-Shounter AJ&K (Package-I to III & VI with total length 121 km); Construction Supervision of Periodic Maintenance/Rehabilitation Works under Annual Maintenance Plan for NHA South Zone ; Design Review and Construction Supervision of Hoshab-Awaran-Khuzdar-Section of M-8 (Section-2: Length 168 km); Detailed Design & Construction of Road from Pissan to Hoper Nagar (Length 40 km.); Design Review and Construction Supervision of Chitral-Booni-Mastuj-Shandur Road (Length 153 km.) and Detailed Design and Construction Supervision of Lahore-Sialkot Motorway (LSM) Link Highway (4-Lane) connecting LSM to Narang Mandi and Narowal (Length 73 kms).

Major projects completed, during the year were: 16 Cities of Punjab Province Package II (Hafizabad, Kamoke & Muridke); Detailed Design for Irrigation Canal and Link Canal Projects; Rehabilitation and Modernization of Islam Barrage Project; Basol Dam Project, Balochistan; Remodeling and Redesigning of Leftover Works damaged during 2022 Floods in the Irrigation and Drainage Network in Sindh Province and Feasibility Study and Detailed Engineering Design for Dualization of Road from Sheikh Yousaf Adda to Mandra Bridge, District D.I. Khan.

Major projects secured by ACE Limited during the year 2025-2026 were: Feasibility Study Review and Construction Supervision Management of 22 MW Jagran-IV Hydropower Project; Project Implementation Supervision and Monitoring Consultants for Transformation of Agriculture in Pothohar; Feasibility Study and Detailed Design for Concrete Lining of Rohri Canal; Feasibility Study & Detailed Engineering Design for Dualization of Road from Qureshi Morr to Darya Khan Bridge District D.I Khan; Feasibility Study & Detailed Design for Dualization of Sialkot-Eimanabad Road up to Kamoki including Link to Motorway (Sections I & II, Length 65 km); Feasibility Study and Detailed Design of Rawalpindi Ring Road (Phase-II) from Thallian (M-2) To G.T Road (N-5); Design Review and Construction Supervision for Dualization & Rehabilitation of Karachi-Quetta Chaman Road - N-25 (Section I: Length 273 km, Section III: Length 82 km and Section VI Length: 187 km) and Design Review and Construction Supervision of Inter-Regional



Connectivity between Baltistan and Diamer–Astore Division (from Gorikote Astore to Shagharthang Skardu Road).

ACE has actively pursued opportunities and submitted several Expressions of Interest and Proposals in Indonesia, Malaysia, Cambodia and other countries within the region. During the period 2025 – 2026 ACE in association with local Cambodian firm has secured Consulting Services for Feasibility Studies, Detailed Engineering Design, Procurement Management, and Construction Supervision Project (MOWRAM-CS-002) under Cambodia Water Security Improvement Project, in Cambodia.

Lists along with relevant details of new projects, ongoing projects and those completed during the year 2025-2026 by ACE have been provided in this review.

During the year, ACE Architectural and Town Planning Services Limited (a subsidiary of ACE Limited) secured four (04) projects titled Construction of Office Building IDAP, Lahore; Construction of Pakistan Kidney & Liver Institute and Research Centre, Lahore (Package-C1); Construction of Punjab Revenue Authority (PRA) Building, Lahore; and Local Staff Colony at Gulpur Hydropower Plant, Kotli, AJ&K (Block-D); In addition, it continued working on several ongoing projects, out of which some are: Construction of Net Zero Energy Building, Lahore; Establishment of University of Applied Engineering and Emerging Technologies (UAEET), Sambrial, Sialkot; Construction Supervision for Secretariat Office Building & Allied Works and Government Officers Residences in Multan; Development of Government College University, Lahore, Kala Shah Kaku Campus (Phase-II); Development of Abdul Wali Khan University, Mardan (Garden Campus); Development of Academic & Research facilities at Women University of AJ&K at Bagh and Establishment of New Campus for Government College Woman University, Faisalabad; Some of the projects completed during the year, were: Establishment of Danish Schools (Boys & Girls) at Mankera and Bhakkar Districts; Establishment of Danish Schools (Boys & Girls) at Taunsa, District DG Khan; Establishment of Shamim David College of Nursing at Memorial Christian Hospital, Sialkot; Construction of Academic Block of University of Bunner at Swari, District Bunner; and the Local Staff Colony at Gulpur Hydropower Plant, Kotli, AJ&K.

ACE continued to operate as registered Professional Engineering Body with PEC, organizing and conducting PEC authorized training sessions on engineering and related topics. During the period under review, 211 professionals participated in various training sessions organized by the Company.

ACE's certification by Lloyd's Register Quality Assurance (LRQA) for its Quality Management System (ISO 9001:2015), Occupational Health & Safety Management System (ISO 45001:2018), and Environmental Management System (ISO 14001:2015) remains valid until June 2028.

ACE maintained its progress during 2025–2026 despite the challenging economic conditions faced by the country and remains optimistic about improved business prospects in the coming years.

NORTH REGION

During 2025–26, Regional Office (North) continued to deliver top-class professional services to its valued clients across the Federal Government, Punjab, Khyber Pakhtunkhwa, Azad Jammu & Kashmir, and Gilgit-Baltistan.

As of June 30, 2026, the Regional Office had active engagements on 12 projects, with 5 additional projects successfully completed during the reporting period.

NEW PROJECTS

22 MW JAGRAN-IV HYDROPOWER PROJECT

The 22 MW Jagran-IV Hydropower Project is a run-of-river scheme located on the Jagran Nullah of the Neelum River, being executed through the AJ&K Power Development Organization (AJ&K PDO).

Management Consultancy Services were awarded to the joint venture of ACE (Lead Firm), Saud Consult, and RHC Consultants. Work commenced on August 29, 2025, with a completion period of 46 months.

Following mobilization, the Management Consultant has reviewed previous studies and the Feasibility Review Report, and has furnished the tender-level design. The draft bidding documents for Lot-1 (Civil Works), on an EPC/Turnkey basis, have been submitted to the client.



Jagran-IV Hydropower Project Site

TRANSFORMATION OF AGRICULTURE IN POTHOHAR

Initiated by the Government of Punjab's Agriculture Department, this project aims to develop uncultivated land into cultivable land through land and water resource development, in order to promote high-value agriculture in Pothohar region which is characterized by undulating topography and a semi-arid climate with 450 mm of annual rainfall, only 8% of Pothohar's land is currently under cultivation, leaving 92% dependent on erratic rain-fed (barani) farming — resulting in crop yields roughly 50% lower than the irrigated areas. Addressing these constraints could enhance the region's agricultural productivity many folds.

ACE with other joint venture partners was awarded this project. The project commenced in January 2026, and the Inception Report has been submitted for approval. Services being provided include the review and approval of designs and cost estimates, construction supervision, quality assurance, quantity certification, technical assistance, and overall coordination of project execution. The project is scheduled for completion by June 2028.



Progress Review Meeting for Pothohar Region

ONGOING PROJECTS

DIAMER BASHA DAM PROJECT

As part of a joint venture comprising local and foreign firms, ACE has been providing consultancy services to WAPDA on this mega project since June 2020. The scope of services covers design review, construction designs, construction supervision, and contract administration.

Located partly in Khyber Pakhtunkhwa and predominantly in Gilgit-Baltistan, the dam is approximately 315 km upstream of Tarbela Dam on the Indus River. The project comprises a 272-metre-high Roller Compacted Concrete (RCC) dam with a gross storage capacity of 8.1 MAF, along with appurtenant structures and a powerhouse with an installed generation capacity of 4,500 MW — on completion, it will be the highest RCC dam in the world.



Diamer Basha Dam RCC Bashing Plant

Construction activity is progressing steadily. Excavation of the dam pit has reached 99.5%, while the Right and Left Abutments stand at 71% and 91% respectively. Excavation of the left-bank power intake and outlet has reached 94% and 84% respectively. The total project period is 120 months, inclusive of the defects liability and contract closure period.

MOHMAND DAM HYDROPOWER PROJECT

ACE, as part of a joint venture, is providing design review, construction supervision, and contract management services to WAPDA on this project.

Under construction on the Swat River, approximately 5 km upstream of Munda Headworks in Khyber Pakhtunkhwa, Mohmand Dam is a 213-metre-high Concrete Faced Rockfill Dam (CFRD) with a gross storage capacity of 1.239 MAF. The project encompasses 800 MW of hydropower generation, irrigation for 6,773 hectares of agricultural land, flood control, and the provision of 247 MGD of drinking water to Peshawar city. Overall project progress stands at 53.9%. Anticipated completion is by October 2030.



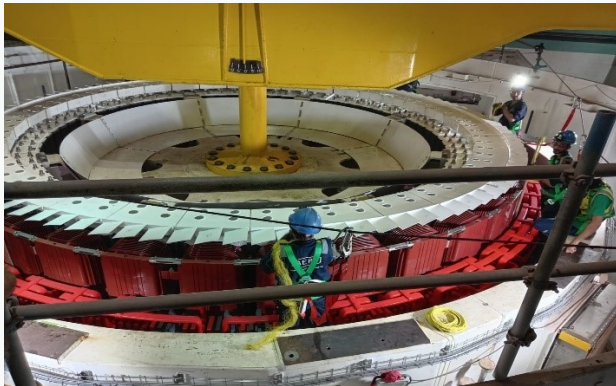
Aerial View of Mohmand Dam Hydropower Project

UPGRADATION AND REFURBISHMENT OF MANGLA POWERHOUSE

ACE, in joint venture with local and foreign firms, is supervising the upgradation and refurbishment of generating Units 1–6 and 9 & 10 at Mangla Power Station on behalf of WAPDA.

The upgradation is being executed in phases, closing one tunnel at a time to enable dismantling and refurbishment of two generating units at a stretch. On completion, the power generation capacity of Mangla Powerhouse will increase from 1,000 MW to 1,310 MW.

To date, Units 5 and 6 have been upgraded and are operating at an increased capacity of 135 MW. The upgradation of Units 3 and 4 has been completed, with testing and commissioning activities currently underway, while dismantling operations for Units 1 and 2 are actively in progress. Overall progress as on June 30, 2026 stands at 76%.



Units 1 & 2 Under Refurbishment at Mangla Powerhouse

54 MW ATTABAD LAKE HYDROPOWER

The 54 MW Attabad Lake Hydropower Project harnesses a natural lake formed in 2010 by a massive landslide that blocked the flow of the Hunza River. The project is planned for implementation on an Engineering, Procurement and Construction (EPC) basis.



Attabad Hydropower Project Site

ACE, as a member of a joint venture of local and foreign consultants, has been engaged by WAPDA to carry out the feasibility study review,

procurement of the EPC contractor, construction supervision, and contract management. Procurement of the EPC contractor is currently underway, an assignment duration of 55 months.

6.95 MW MUJAHIDIN HYDROPOWER PROJECT

Located on the Barando River in District Torghar, KPK. ACE is in the lead role with three other consultants providing Management Consultancy Services to the Pakhtunkhwa Energy Development Organization.



Layout Plan of Mujahidin Hydropower Project

The Management Consultant acts as "The Engineer" for the project, responsible for reviewing the feasibility study, preparing the basic design and EPC contract documents (based on FIDIC Conditions of Contract for EPC/Turnkey Contracts), and managing contract administration and construction supervision. As of June 30, 2026, revision of the PC-1 is under process.

69 MW LAWI HYDROPOWER PROJECT

ACE is providing Management Consultancy Services on the Lawi Hydropower Project (69 MW) to the Pakhtunkhwa Energy Development Organization. The project is under construction on the Shishi River, a tributary of the Chitral River, approximately 40 km from Chitral city.

ACE's scope of work includes review of the feasibility study, preparation of the basic engineering design and tender documents, assistance in contract award, review of the EPC

contractor's design, and construction supervision.

Overall project progress stands at approximately 60%. Completion is anticipated by December 2027.



Lawi Hydropower Project – Weir / Intake

KPK RURAL INVESTMENT AND INSTITUTIONAL SUPPORT PROJECT (KP-RIISP), AGRICULTURE COMPONENT

Initiated by the Government of Khyber Pakhtunkhwa, this project focuses on building responsive and accountable institutions for service delivery and development across eight recently Merged Districts and six Frontier Regions.

ACE, as Lead Member alongside another local consultant, has been engaged by the Agriculture Department, with services commencing in January 2025.

The project comprises five key components: Multi-Sectoral Investments and Improved Service Delivery to Merged Areas; Emergency Flood Response; Project Management; Monitoring and Evaluation (M&E); and Technical Assistance and Emergency Support Contingencies.

The project is funded by the World Bank with an allocation of USD 330 million over a five-years period, with completion scheduled for January 2030.



KP-RIISP Agriculture Component

WAPDA HYDRAULIC MODEL RESEARCH & TRAINING INSTITUTE (WHR&TI)

ACE, with ACE ARTS Limited as sub-consultant, is providing master planning, detailed engineering design, tender document preparation, contractor procurement assistance, site supervision, and contract administration services to develop a Hydraulic Research Centre modeled on the Nandipur facility on 125 acres of vacant land within the Chichoki Mallian Hydel Power Station complex. The project period is 30 months.

The project commenced in March 2025. As of June 2026, the Inception Report, Project Planning Report, and Detailed Engineering Design Report have been submitted to the client for approval, and preparation of tender documents is underway.



WAPDA Hydraulic Model Research & Training Institute



PROJECTS COMPLETED DURING THE YEAR

- Harnessing of Hill Torrents in D.G. Khan & Rajanpur
- Islam Barrage Project
- Jalalpur Irrigation Project
- Sectoral Planning in 16 Cities of Punjab
- Irrigation and Link Canal Project
- 969 MW Neelum Jhelum Hydroelectric Project

SOUTH REGION

During the 2025–2026 fiscal year, the Regional Office (South) rendered high quality, professional consultancy services to its valued clients in the provinces of Sindh and Balochistan.

Twelve projects remained active as of June 30, 2026, at the Regional Office (South). Services were provided to various clients in the fields of dams, barrages, irrigation, drainage, flood control, and water supply projects.

NEW PROJECTS

CONCRETE LINING OF ROHRI CANAL FROM HEAD TO TAIL

The feasibility study, detailed engineering design, cost estimates, and PC-I for the concrete lining of the Rohri Canal was awarded to ACE by the Irrigation Department Government of Sindh in February 2026. The project aims to improve canal efficiency by reducing seepage losses, enhancing water conveyance capacity, and ensuring equitable and reliable irrigation water distribution. Additionally, it will lower operation and maintenance costs, extend the service life of the canal infrastructure, and support sustainable agricultural productivity in the command area. The total duration of this assignment is set for 6 months.



Rohri Canal Head Works

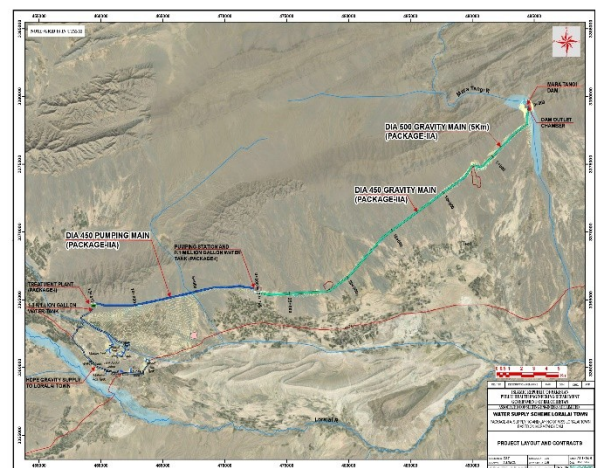
ONGOING PROJECTS

MAKHI FARASH LINK CANAL (CHOTIARI PHASE-II)

In a joint venture with a local consultant, ACE was awarded the design and construction

WATER SUPPLY SCHEME LORALAI TOWN PROJECT

This assignment was awarded to ACE by the Public Health Engineering Department, Government of Balochistan, in March 2026. The project aims to provide effective construction supervision for the water supply scheme for Loralai Town, which is based on the supply from Mara Tangi Dam. The project will deliver safe drinking water to the residents of Loralai Town, improve public health, support urban growth, and provide efficient utilization of water resources from the Mara Tangi Dam. The total duration of this assignment is set for 36 months.



Alignment of Water Supply Line to Loralai Town

supervision of this project by the Irrigation Department, Government of Sindh, in June 2016. The project envisages the remodeling of the lower Nara Canal between the Makhi Weir and the Farash Complex. It includes supplying 200 cusecs of water to the Thar Coal Energy Field through a 197-RD water carrier channel,

remodeling and lining off-taking channels, and constructing cross and head regulators, road bridges, road culverts, an escape inlet structure, and direct outlets.



Joint Field visit

Due to the scale of the project, the construction works have been divided into 21 contract packages for ease of management. The overall progress by the end of June 2026 was 95%.

SHAHEED BENAZIR BHUTTO SWEET WATER PROJECT

ACE was assigned the design review and construction supervision of this project by the Irrigation Department, Government of Sindh, in September 2017. The project aims to supply drinking water from Umerkot to Keetari and adjoining villages in the Thar Desert, including Chachro Town, to meet the water requirements of 231,000 inhabitants across 107 villages for the next 30 years. The work was awarded through seven packages, with overall progress reaching 93% by the end of June 2026.



Reservoir at Zero Point

IMPROVEMENT OF FARASH COMPLEX EXISTING IRRIGATION NETWORK (IFCEIN)

The project is located in the Umerkot District of Sindh and was awarded to ACE by the Sindh Irrigation Department in March 2022. The consultant's scope includes construction supervision and quality monitoring for the rehabilitation and improvement of the existing irrigation network within the Farash Complex.



Compaction of Sub-grade by Vibratory Roller Between RD 76 and 90

The project is expected to be completed by the end of September 2026.

CONSTRUCTION SUPERVISION, REVIEW OF DESIGN, DRAWINGS AND COST ESTIMATES OF DHORAS

The Irrigation Department of Sindh has initiated a project to revive the natural waterways (Dhoras) of Sohni Dhor and Jalbani Dhor. The plan also includes constructing the Mark Wah surface drainage pumping station. In addition, a drainage network featuring four pumping stations, drains, and related structures will be constructed in the Thari Mirwah and Faiz Gunj talukas. This project was assigned to ACE for the detailed design, construction supervision, and contract management on December 10, 2024, with a total project duration of 36 months.



Steel Fabrication for Watercourse

IMPROVEMENT AND REHABILITATION WORKS OF AKRAM WAH CANAL

The detailed design and construction supervision of the Akram Wah Canal was awarded to ACE in a joint venture with a local firm by the Sindh Irrigation & Drainage Authority (SIDA) in January 2024 and is funded by the World Bank.



Planning & Development Board Meeting, Karachi.

Commissioned in 1958, the Akram Wah Canal is the first large lined canal in Pakistan. The 117-km channel is designed for a discharge capacity of 3,714 cusecs (featuring 59 km of lined and 58 km of unlined sections) and irrigates gross and cultivable command areas of 551,794 and 532,311 acres, respectively. The project requires rehabilitation to address structural deterioration and growing water demands. The overall progress of the project by the end of June 2026 was 25%.

CONSTRUCTION OF HINGORONO MAIN & BRANCH DRAIN (PHASE- I)



Excavation Work in progress

ACE as consultant is providing services to Sindh Irrigation Department. The project is aimed at curtaining massive flooding on the left bank of the Indus River in Sindh, due to the drainage system's inadequacies and vulnerabilities which became prominent during the floods of 2020 and 2022. The scope of work includes design review, construction supervision, and contract management.

MANGI DAM PROJECT

The Public Health Engineering Department, Government of Balochistan, awarded the consultancy services for the Mangi Dam Project to ACE, in a joint venture with two local firms. The Mangi Dam is located near Mangi village on the Khost River, roughly 90 km from Quetta City. The project aims to augment Quetta's daily water supply by 8 MGD, supplementing the current availability of 15 MGD.



Downstream view Mangi Dam

The proposed 61-meter-high concrete gravity dam will have a live storage capacity of 25,740 acre-feet. The water conveyance system comprises a 60 km network of 600 mm and 400 mm diameter ductile iron pipes operating via pumping and gravity flows. The consultants' scope of work includes design review, initial environmental examinations, the preparation of tender documents and construction drawings, procurement assistance, and construction supervision alongside contract management. Divided into six packages, the construction works are currently underway, achieving an overall progress rate of 85% by the end of June 2026.

WINDER DAM PROJECT

ACE, in a joint venture with local firms, was awarded the Winder Dam Project by the Balochistan Irrigation Department in June 2020. The project is situated on the Winder River in the Lasbela District of Balochistan, roughly 125 km from Karachi. The 41-meter-high earth-core rockfill dam (ECRD) will create a reservoir with a gross storage capacity of 74.88 MCM at a normal reservoir level of 112 meters.



View of Stilling basin, Baffle block Spillway

The dam will provide approximately 1.50 m³/s (53 cfs) of water to irrigate 4,048 hectares (10,000 acres) of downstream land. The irrigation system comprises a 20.5km main canal and four distributaries spanning a combined length of 16 km. The overall progress of the project by the end of June 2026 was 63%.

EARTHEN DAMS FOR FLOOD MITIGATION & IRRIGATION FOR SUI / DERA BUGTI

The feasibility study and detailed design of earthen dams for flood mitigation and irrigation under the development package were awarded to ACE by the Balochistan P&D Department in August 2024. These proposed dams are strategically situated along streams and areas with a high potential for flooding. The structures will store floodwater to support irrigation and drinking water supplies. The consultants are responsible for surveys, investigations, feasibility studies, detailed designs, cost estimates, bidding documents, and PC-I preparation.

DAMS AND PROTECTION WORKS IN DERA BUGTI

The Balochistan P&D Department has initiated a study aimed at identifying solutions to meet regional water demands. The detailed design of protection works, along with construction supervision and contract management for dams and protection works related to flood mitigation and irrigation in Dera Bugti, was awarded to ACE in November 2024. The scope of work includes design, protection works, construction supervision, and contract management for the dams and protection works.



Protection Works at DUB Dam



PROJECTS COMPLETED DURING THE YEAR

- Basol Dam Project, Ormara, Gwadar
- Remodeling and redesigning of leftover works damaged during the 2022 flood in the irrigation and drainage network

**TRANSPORTATION
ENGINEERING SERVICES
DIVISION**

During the year 2025–26, the Transportation Engineering Services Division continued providing professional consultancy services of international standard to its valued clients in Pakistan.

During this period, 06 new projects were secured. In all, the division completed 04 projects during the year, with activity recorded on 23 projects as of June 30, 2026.

NEW PROJECTS

ROAD BETWEEN BALTISTAN & DIAMER - GORIKOT TO SHAGHAR THANG

ACE, in 2025, in a joint venture with another firm, was awarded the Design Review and Construction Supervision of the 105 km inter-regional road connecting Gorikote (Astore) with Shaghar Thang (Skardu).

The project aims to provide a safe, efficient, and all-weather transportation corridor that will facilitate regional development, improve accessibility to remote communities, and promote tourism throughout Gilgit–Baltistan. Upon completion, the route will offer a shorter and more economical alternative between Islamabad and Skardu, while decreasing reliance on the Karakoram Highway. The current status stands at 30% complete.



Clearance of Rock debris

DUALIZATION AND REHABILITATION OF KARACHI – QUETTA – CHAMAN ROAD (N-25)

ACE, in joint venture with a local partner, is providing consultancy services to the National Highway Authority (NHA) for the Design Review

and Construction Supervision of the Karachi – Uthal Section of National Highway N-25 since November 20, 2025.



Concrete pouring of top slab of culvert

The Karachi–Quetta–Chaman Highway is one of Pakistan's most strategic road, connecting Karachi Port with Quetta and providing onward access to Afghanistan through Chaman. The 100 Km. project section extends from Hub Bypass (Km. 30+000) to Uthal in Balochistan. The project is scheduled for completion by March 09, 2028.

DUALIZATION OF KARARO – WADH AND KUCHLAK – CHAMAN SECTIONS OF N-25 - SECTION-VI (104 KM)

ACE, in joint venture with a local consulting firm, is providing consultancy services since November 20, 2025 to the National Highway Authority for this strategically important section of N-25.

The existing two-lane highway is being upgraded into a four-lane divided carriageway through the construction of an additional carriageway, rehabilitation of the existing roadway, and construction of new bridges and cross-drainage structures.

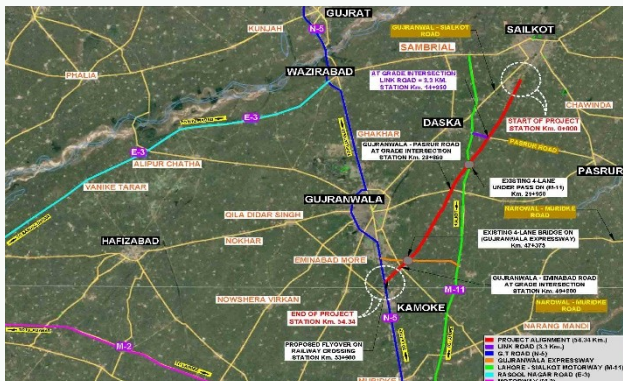


Compaction of Asphaltic wearing course

The project is scheduled for completion by September 10, 2027.

DUALIZATION OF ROAD FROM SIALKOT-EIMANABAD INCLUDING THE MOTORWAY LINK

ACE was awarded by the National Highway Authority to undertake the Techno-Economic Feasibility Study and Detailed Design for the dualization of the Sialkot-Eimanabad Road up to Kamoki, including a new motorway connection.



Alignment map of project

Although the road falls under the jurisdiction of the Government of Punjab, the project is being implemented by NHA as a deposit work in accordance with the ECNEC decision. The assignment is 80% complete as of June 30, 2026.

RAWALPINDI RING ROAD (PHASE-II)

ACE is undertaking the Feasibility Study and Detailed Design of Phase-II of the Rawalpindi

Ring Road, extending from Thallian Interchange (M-2) to G.T. Road (N-5) in joint venture with a local firm.

The proposed corridor represents a critical component of the long-term transportation strategy for the Islamabad – Rawalpindi metropolitan region. On completion the southern bypass of Rawalpindi will connect major national highways, including M-1, M-2, N-5, and the CPEC network.

The project is expected to significantly reduce urban congestions, improve regional freight movement, shorten travel time, reduce vehicle operating costs, and stimulate economic growth and investment in southern Rawalpindi.

DUALIZATION OF KARARO – WADH AND KUCHLAK – CHAMAN SECTIONS OF N-25 SECTION – III (82.257 KM)

ACE, as Lead Firm, in joint venture with other local consulting firms, is providing consultancy services for the Design Review and Construction Supervision of the Kararo – Wadh and Kuchlak – Chaman Sections of N-25. The consultancy agreement was signed on December 31, 2025.

The project comprises the construction of a two-lane additional carriageway alongside the existing highway, transforming the facility into a four-lane divided highway. The scope includes rehabilitation of the existing pavement together with the construction of bridges, culverts, and other drainage structures.

The alignment extends from Kararo through Jhalwan, Kanoji, Ornach, and Drakala before terminating at Wadh. The project is scheduled for completion by April 20, 2028.



Additional lanes alongside existing carriageway

ONGOING PROJECTS

INTER-PROVINCIAL CONNECTIVITY ECONOMIC CORRIDOR THROUGH GILGIT-BALTISTAN & AJ&K (THALLICHI GB-SHOUNTER AJ&K)

In joint venture with a local firm, ACE is providing consultancy services since August 2024 to the Communications and Works Department, Gilgit-Baltistan.



Preparation of Subgrade in Progress

The 121 Km project, divided into six packages, originates from the Karakoram Highway (KKH) at Thallichi and Jaglot. A second alignment passes through Bunji and merges with the main route near Ramghat. From there, it runs south along the Astore River to Shounter Top at the Astore-Neelum District border in AJ&K.

It also establishes a direct road link with AJ&K through the development of the Shounter-Kel Link, either via Shounter Top or through a tunnel,

extending into the Neelum Valley. Scheduled completion is end of February 2028.

REHABILITATION WORKS UNDER ANNUAL MAINTENANCE PLAN (AMP) 2021-24 OF SOUTH-ZONE

National Highway Authority (NHA) has engaged since March 2025 a joint venture of four local firms, including ACE as lead member, for supervision of the Annual Maintenance Plan (AMP) covering 739 Km. of road sections across seven (7) National Highways falling under the South Zone.



Core Cutting in Progress

The AMP also includes corrective maintenance activities such as structural repairs, safety enhancements, and facility upkeep. To support these efforts, the Consultants' consortium has been engaged for over a three-year period.

The project is scheduled for completion by the end of September 2027.

BATKHELA BYPASS ROAD FROM "PUL SAOKAI TO KHADAGZO BRIDGE TARAI" I/C LINK ROADS TO CONNECT N-45 & PKHA ROAD S-3

The Pakhtunkhwa Highways Authority (PKHA) awarded the project to ACE in April 2025 for providing consultancy services.

This infrastructure development is expected to significantly boost economic growth, improve regional connectivity & reduce travel time, vehicle operating costs, and environmental impact. ACE's scope of work includes preparation of pre-feasibility, alignment, hydrology, hydraulic and geotechnical studies, detailed engineering design, preparation of estimates and tender documents. The project is scheduled to be completed in December 2026.



Existing Dirt / Katcha Track

CENTRAL ASIA REGIONAL ECONOMIC COOPERATION CORRIDOR (CAREC) TRANCHE-II & III

ACE, as part of a consortium comprising three international and five local consulting firms, is providing consultancy services to the National Highway Authority (NHA) for the CAREC road network project (N-55), funded by the Asian Development Bank (ADB). The consultancy contract was formalized in April 2022.

The CAREC corridor spans approx. 1,264 Kms. Extending from Peshawar to Hyderabad and plays a pivotal role in enhancing regional connectivity between Pakistan, China, Afghanistan, and the Central Asian Region. ACE has been entrusted with Construction Supervision and Contract Administration of Package-I, stretching from Kashmore to Rojhan. The project entails the upgradation of the existing 7.30-meter-wide single carriageway into a dual carriageway, comprising two lanes in each direction, aimed at substantially improving road capacity, safety, and operational efficiency.



Compaction of Aggregate Base Course

As of June 2026, the project has achieved 31% progress. The scheduled completion date is end of July 2027.

HOSHAB – AWARAN – KHUZDAR; SECTION M-8 & SECTION-2 OF AWARAN – NAAL

Awarded by the National Highway Authority (NHA), ACE, as a member of a joint venture comprising four local consulting firms, is contributing its share of consultancy services for the Awaran – Naal section of the M-8 Motorway. Services commenced in January 2024.

The M-8 Motorway extends approximately 892 km from Ratodero to Gwadar. While the sections from Ratodero to Khuzdar and Hoshab to Gwadar have been completed, the Hoshab to Khuzdar segment remains a critical missing link in the overall corridor.

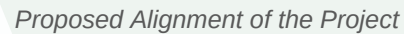
The Awaran – Naal Section, spanning 168 Km constitutes a vital portion of the Hoshab – Khuzdar Section. The design review for the project has been completed, and the construction phase is currently underway. The project is scheduled for completion by the end of April 2027.



ACE is providing its share of consultancy services since November 2023 to the National Highway Authority (NHA) as part of a joint venture comprising two other local consulting firms.

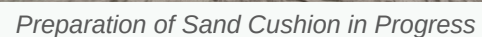
The motorway is anticipated to significantly reduce travel time, vehicle operating costs, create employment opportunities, and stimulate economic activity within the region.

ACE's scope of work includes the preparation of the inception report, alignment study, hydrology and hydraulic assessments, geotechnical investigations, detailed engineering design, preparation of cost estimates and tender documents. The project completion date is December 2026.



For the proposed four-lane link highway connecting the LSM with Narang Mandi, Baddomalhi, and Narowal, ACE is providing detailed design and construction supervision services to the National Highway Authority (NHA) as part of a joint venture. The 73 Km long link highway also includes a 10.30 Km long Eastern Bypass for Narowal City. Services commenced in August 2023 and the project is still in progress.

In recognition of the consultants' professional performance and quality of services, the client has awarded additional scope of work, entrusting the consultants with the detailed design of the Umerkot Interchange on the LSM.



CHITRAL - BOONI - MASTUJ SHANDUR ROAD

Awarded by the National Highway Authority (NHA), ACE, as part of a consortium with three local consulting firms, has been providing design review and construction supervision services for this project since October 2021. The project involves a section of the Chitral–Gilgit Road, designated as National Highway N–140, which serves as a strategic alternate route for the China – Pakistan Economic Corridor (CPEC).



Laying and Compaction of Asphalt

With a total investment of Rs. 21.64 billion, the road is being rehabilitated and upgraded to enhance connectivity in the region. Upon completion, the project is expected to deliver multiple socio–economic benefits, including reduced travel time, the promotion of tourism, and the advancement of economic, social, and agricultural development across the area.

The overall construction progress stands at 35%.

PISSAN TO HOPER NAGAR (40 KM.) INCLUDING BRIDGES AND ALLIED STRUCTURES

In joint venture with a local firm, ACE has been providing consultancy services for this project since December 2021 to the Ministry of Kashmir Affairs & Gilgit–Baltistan.

The initiative aims to enhance regional connectivity, providing residents of Gilgit–Baltistan with improved access to commercial

hubs, district centers, and the national highway network. This road, also known as Shahrah–e–Nagar, will establish an alternate route to the Karakoram Highway (KKH), extending up to Sumayar Nagar, and will include a strategic link to KKH at Ganish Bridge. This development is expected to alleviate traffic congestion on the existing KKH and significantly improve mobility within the region.

Detailed design and tender documentation were completed in April 2022, and construction supervision activities are currently ongoing.

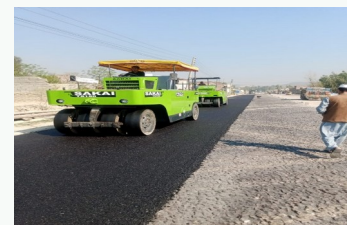


Slope Cutting in Progress

DUALIZATION OF ROAD KATLANG BAZAR DORANABAD CHOWK MARDAN

In February 2022, ACE, in association with a local firm, was awarded a contract by PKHA to provide comprehensive construction supervision services for one of the key projects under this initiative. The project involves the dualization of a 19.68 Km road segment from Katlang Bazaar to Doranabad Chowk, located in Mardan District.

As of June 30, 2026, the project had achieved 50% construction progress.



Compaction of Asphalt Base Course



PROJECTS COMPLETED DURING THE YEAR

- Feasibility Study and Detailed Engineering Design for Dualization of Road from Sheikh Yousaf Adda to Mandra Bridge, District D.I. Khan.
- Feasibility Study and Detailed Engineering Design for Rehabilitation of Batkhela Totakhan Qulangy Section (Km. 00 – Km. 22) Provincial Highway (S-3), District Malakand.
- Construction Supervision of ADP Scheme No. (2018-19) and "Feasibility Study, Design & Reconstruction of RCC Bridges": Package-I, Pir Bala Bridge on Km-7 Peshawar.
- Resident Construction Supervision of Annual Development Program (ADP 2022-23) Highway Division Lodhran in Highway Circle, Multan.



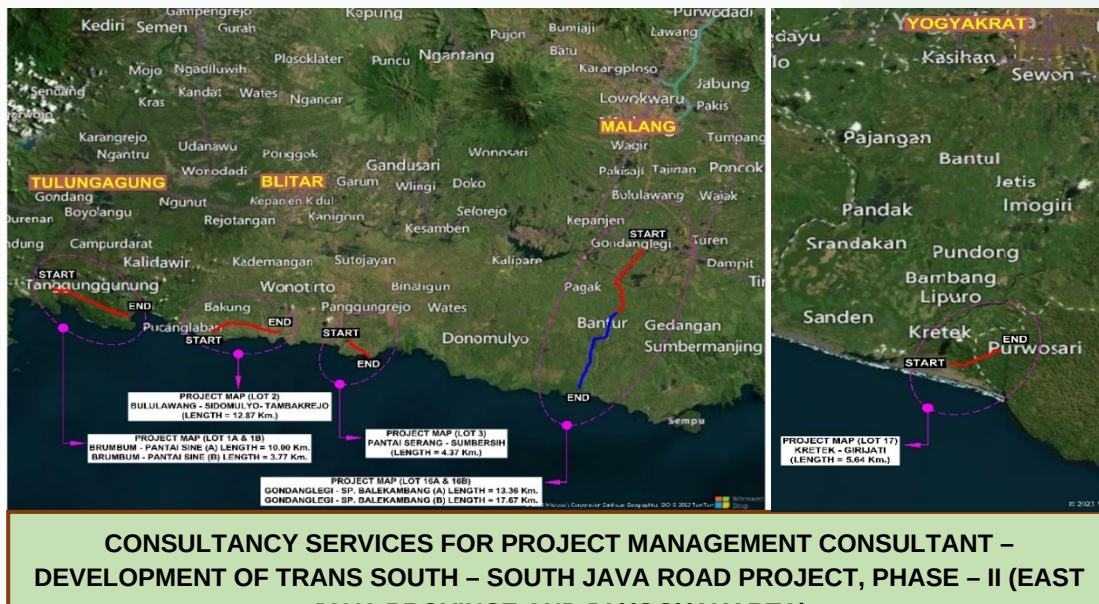
FOREIGN OPERATIONS

INDONESIA

During 2024-25, ACE in association with Turkish and Indonesian companies was awarded the Project Management Consultant (PMC) assignment for the Trans South-South Java Road Project – Phase II (TRSS-ID), Indonesia, funded by the Islamic Development Bank, for a duration of 27 months.

The project road passes through Gunung Kidul-Bantul (DI Yogyakarta), Tulungagung, Blitar, and Malang Regency, and will improve transport accessibility in less-developed areas while reducing poverty in remote communities. The road networks are expected to bring inclusive development, especially for areas that are not well connected to major economic centers, increase access to markets, improve access to social services, and enhance cross-border transport, trade, and tourism. In a later phase, the road will extend through Jember Regency and Banyuwangi Regency, two evolving rural economic centers that need to be better connected with the regional market.

Project implementation is currently ongoing, with several sections already completed and open to traffic, delivering tangible benefits to local communities along the corridor. Overall project completion is expected by October 2027.



OVERSEAS BUSINESS DEVELOPMENT

ACE has actively pursued opportunities and submitted several Expressions of Interest and Proposals in Indonesia, Malaysia, Cambodia and other countries within the region. During the period 2025 – 2026 ACE in association with local Cambodian Firm has secured Consulting Services for Feasibility Studies, Detailed Engineering Design, Procurement Management, and Construction Supervision Project (MOWRAM-CS-002) under Cambodia Water Security Improvement Project, in Cambodia for which the contract negotiations with the Ministry of Water Resources and Meteorology (MOWRAM) Cambodia are in advance stage.



ACE ARCHITECTURAL & TOWN PLANNING SERVICES LIMITED

ACE ARTS Limited, a subsidiary of ACE Limited, provides high-standard consultancy services to reputed clients across Punjab, Khyber Pakhtunkhwa, AJ&K, and Gilgit-Baltistan.

During FY 2025–26, four (4) new projects were secured and five (5) projects were successfully completed. As of June 30, 2026, the total number of ongoing projects stood at thirteen (13).

NEW PROJECTS

OFFICE BUILDING OF IDAP, LAHORE

The Infrastructure Development Authority of the Punjab (IDAP) is actively developing state-of-the-art office and institutional buildings across Lahore to consolidate government departments and promote sustainable, modern infrastructure. As part of this initiative, IDAP awarded ACE ARTS Limited the Resident Construction Supervision consultancy services for the construction of the IDAP Head Office Building, Lahore in January 2026. The IDAP Head Office Building comprises a 4-basement + ground + 6-storey office building with a rooftop, a total covered area of approximately 177,500 square feet, and an estimated construction cost of PKR 4,657 million.

As of end June 2026, the project had achieved overall physical progress of 13.34%, with construction activities proceeding in line with the approved implementation schedule.



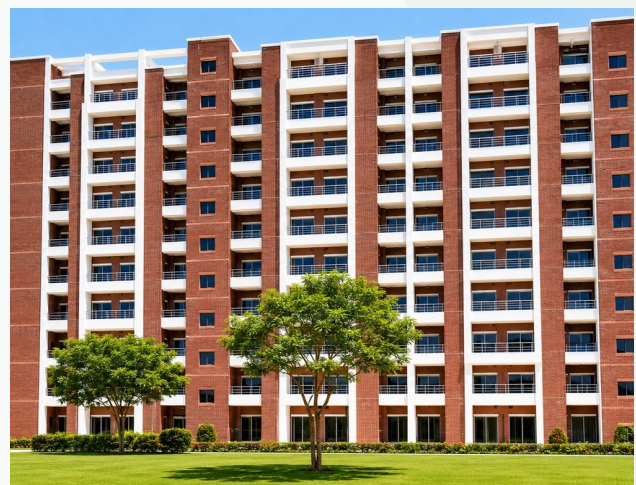
Perspective 3D View

PAKISTAN KIDNEY & LIVER INSTITUTE AND RESEARCH CENTRE (PKLI&RC), LAHORE (PACKAGE-C1)

The Infrastructure Development Authority Punjab (IDAP) awarded ACE ARTS Limited the Resident Construction Supervision consultancy services for the construction of PKLI&RC, Lahore (Package-C1) in November 2025. The project comprises two basement levels, a ground floor, and ten upper floors, with a total covered area of 203,156 square feet and an estimated construction cost of PKR 3,253.610 million.

The facility is designed to provide specialized medical services, including kidney and liver transplantation, while promoting innovation and excellence in healthcare system.

As of end June 2026, physical progress of the construction works had reached 92%.



PKLI&RC Centre

PUNJAB REVENUE AUTHORITY (PRA) BUILDING, LAHORE

ACE ARTS has been providing Resident Construction Supervision consultancy services

for the construction of the Punjab Revenue Authority (PRA) Building, Lahore, since July 2025.

The PRA Headquarters, located on a 10-kanal site at Walton Road, Lahore, has a covered area of 157,171 sq. ft. and will comprise two basements, a ground floor, and four upper floors. This purpose-built facility will consolidate PRA's scattered offices, improving operational efficiency, reducing costs, and enhancing taxpayer facilitation. The estimated project cost is Rs. 3,800 million. Construction progress up to end June 2026 stood at 32.26%.



Front Elevation, PRA HQ, Lahore

ONGOING PROJECTS

NET ZERO ENERGY BUILDING, LAHORE

IDAP is developing a state-of-the-art Net Zero Energy (NZE) Building in Gulberg, Lahore, aimed at setting new benchmarks in sustainable and energy-efficient infrastructure. ACE ARTS has been providing Resident Construction Supervision consultancy services for the construction of the Net Zero Energy Building (ACEIP, DLI-8), Lahore, since December 2024. The building comprises 3 basements, ground plus 9 storeys, and a rooftop, covering a total area of 200,000 square feet, with an estimated construction cost of Rs. 3,940.572 million.

Construction progress up to end June 2026 stood at 92%.



Front Elevation of NZEB

UNIVERSITY OF APPLIED ENGINEERING AND EMERGING TECHNOLOGIES (UAEET), SAMBRIAL, SIALKOT

The Establishment of the University of Applied Engineering and Emerging Technologies (UAEET), Sambrial, is being developed by IDAP. The project is envisioned as a modern and sustainable campus featuring state-of-the-art academic, research, residential, and recreational facilities, spread over approximately 400 acres, with an estimated construction cost of Rs. 4,637 million.

As of end June 2026, overall physical progress of construction had reached 56.45%.



Infrastructure Development Works

SECRETARIAT OFFICE BUILDING AND GOVERNMENT OFFICERS' RESIDENCES, MULTAN

ACE ARTS has been providing Resident Construction Supervision consultancy services on this project to IDAP since November 2021.

The project comprises the construction of a Secretariat Office Building and Government Officers' Residences, along with comprehensive external development works, with a total covered area of approximately 171,353 square feet and an estimated cost of Rs. 3,102.804 million. The Government Officers' Residences have been successfully completed and handed over to IDAP. Construction of the Secretariat Office Building is currently on hold due to the unavailability of funds.



Main Building (Zone-6)

STAFF COLONY AT GULPUR HYDROPOWER PLANT, KOTLI AJ&K

ACE ARTS has been providing consultancy services to MIRA Power Limited for the development of Staff Colony at the 102 MW Gulpur Hydropower Plant, Kotli, AJ&K, since September 2023.

The Staff Colony consists of five independent blocks — Block-A, -B, -C, -CA, and Block-D. Construction of Blocks A, B, C, and CA was successfully completed on December 31, 2025, while Block-D remains under construction.



Aerial Views of Blocks

ABDUL WALI KHAN UNIVERSITY, MARDAN (GARDEN CAMPUS)

ACE ARTS has provided design and construction supervision consultancy services for Abdul Wali Khan University, Mardan (Garden Campus), since 2022. The scope of work includes construction of two academic blocks, two student hostels, an examination center, a sports complex, a student learning center, elevator installation, and comprehensive external development works. The estimated project cost is Rs. 2,191.772 million.

As of June 30, 2026, the project had achieved 87% progress.



Cluster of Academic Blocks (Phase-II)

GOVERNMENT COLLEGE UNIVERSITY, LAHORE CAMPUS AT KALA SHAH KAKU (PHASE-II)

ACE ARTS has been providing consultancy services for the development of Government College University (GCU), Lahore — Kala Shah

Kaku Campus (Phase-II) — since February 2022, with an estimated project cost of Rs. 998 million.

The consultancy assignment comprises comprehensive architectural and engineering design services for all components and buildings, as well as resident construction supervision. ACE ARTS has completed the design phase, and construction supervision services are currently ongoing. As of June 2026, the project had achieved 86.25% progress.



Academic Block (front elevation)

DEVELOPMENT OF UNIVERSITY OF DIR, SHERINGAL, DIR UPPER

ACE ARTS provided consultancy services for this project, which spans over an area of 416 Kanals. The scope of services encompassed master planning, architectural and engineering design of all project components, preparation of tender documents and the PC-I, as well as resident construction supervision.

The project has an estimated cost of Rs. 1,709 million, with 98% progress as of June 30, 2026.



Multipurpose Hall

GOVERNMENT COLLEGE WOMEN UNIVERSITY, FAISALABAD



Girls Hostel Construction under Progress

ACE ARTS is providing consultancy services for this project, including planning, engineering and architectural design of buildings, preparation of bidding documents and Engineer's Estimates, contractor procurement support, and construction supervision. The project has an estimated cost of Rs. 869 million. As of June 30, 2026, construction progress stood at 82.29%.

WOMEN UNIVERSITY AJ&K, BAGH

ACE ARTS is providing comprehensive consultancy services for this project, including detailed architectural and engineering design, preparation of tender documents, cost estimates/BOQs, EIA studies, and construction supervision.

The project has an estimated cost of Rs. 800 million, with overall progress at 82%.



Administration Block under Construction



PROJECTS COMPLETED DURING THE YEAR

- Construction of Academic Block of University of Buner at Swari, District Buner
- Establishment of Daanish Schools (Boys & Girls) at Taunsa and Mankera
- Design and Top Supervision of SOS Children's Village, Mian Channu

The background features three large, overlapping light green geometric shapes: a triangle in the top-left, a large trapezoid in the top-right, and a triangle in the bottom-left. The text is centered horizontally and vertically within the white space.

MAJOR ONGOING PROJECTS

MAJOR ONGOING PROJECTS AS ON JUNE 30, 2026 NORTH REGION

a. Feasibility Study

c. Detailed Design

e. Construction Supervision

b. Project Planning

d. Tender Documents

f. Design Review

Project Name	Province	Client	Scope of Work	Estimated Project Cost (Million Rs.)
Dams, Barrages & Hydropower				
Diamer Basha Dam Project	KPK & GB	WAPDA	b d e f	1,040,000*
Mohmand Dam Hydropower Project	KPK	WAPDA	b d e f	309,558
Upgradation and Refurbishment of Mangla Powerhouse	Punjab	WAPDA	e	52,224
54 MW Attabad Lake Hydropower Project	GB	WAPDA	d e f	20,029
6.95 MW Mujahidin Hydropower Project at Barando River	KPK	PEDO	d e f	4,296
69 MW Lawi Hydropower Project, District Chitral	KPK	PEDO	d e f	20,088
22 MW Jagran –IV Hydropower Project, AJ&K	AJ&K	Power Development Organization AJ&K	d e	11,000
Irrigation, Drainage & Flood Control				
Kachhi Canal Project	Punjab & Balochistan	WAPDA	c d e	80,353
KPK Rural Investment and Institutional Support Project (KP-RIISP), Agriculture Component	KPK	Agriculture Department Government of KPK	e f	9,689
Transformation of Agriculture in Pothohar	Punjab	Agriculture Department Government of Punjab	e f	6,926
Infrastructure Development				
WAPDA Hydraulic Model Research & Training Institute	Punjab	WAPDA	b c d e	NA



MAJOR ONGOING PROJECTS AS ON JUNE 30, 2026 SOUTH REGION

a. Feasibility Study

c. Detailed Design

e. Construction Supervision

b. Project Planning

d. Tender Documents

f. Design Review

Project Name	Location	Client	Scope of Work	Estimated Project Cost (Million Rs.)
Dams & Barrages				
Feasibility Study & Detailed Design of Earthen Dams Under Development Package for Sui/ Dera Bugti	Balochistan	Irrigation Dept, Balochistan	a c d	8,507
Detailed Design of Protection Works for Flood Mitigation & Irrigation	Balochistan	Irrigation Dept Balochistan	c e	9,000
Winder Dam Project	Balochistan	Irrigation Dept Balochistan	b c d e f	15,000
Mangi Dam Project, Quetta	Balochistan	Irrigation Dept, Balochistan	c d e f	18,600
Irrigation, Drainage, Flood Control & Water Supply				
Detailed Engineering Design of Concrete Lining of Rohri Canal	Sindh	Irrigation Dept, Sindh	a c d	N/A
Water Supply Scheme Loralai Town	Balochistan	Public Health Engineering, Government of Balochistan	c d e f	N/A
Construction Supervision, Review of Design, Drawings and Estimates of 4 Dhoros	Sindh	Irrigation Dept, Sindh	e f	10,000
Construction of Hingorono Main & Branch Drain (Phase-I)	Sindh	Irrigation Dept Sindh	e f	4,438
Improvement and Rehabilitation Works of Akram Wah Canal	Sindh	Sindh Irrigation & Drainage Authority	d e f	N/A
Makhi Farash Link Canal (Chotiari Phase-II)	Sindh	Irrigation Dept Government of Sindh	c d e	12,111
Shaheed Benazir Bhutto Sweet Water Project from Umerkot to Keetari, Thar	Sindh	Irrigation Dept Government of Sindh	e f	9,000
Farash Complex Existing Irrigation Network (IFCEIN)	Sindh	Irrigation Dept Government of Sindh	c e	3,700

MAJOR ONGOING PROJECTS AS ON JUNE 30, 2026 TRANSPORTATION ENGINEERING SERVICES DIVISION

a. Feasibility Study
c. Detailed Design
e. Construction Supervision
b. Project Planning
d. Tender Documents
f. Design Review

Project Name	Province	Client	Scope of Work	Estimated Project Cost (Million Rs.)
Inter-Regional Connectivity Between Baltistan and Diamer-Astore Division	Gilgit Baltistan	Ministry of Kashmir Affairs & Gilgit Baltistan	e f	–
Dualization and Rehabilitation of Karachi – Quetta – Chaman Road (N-25)	Balochistan	NHA	e f	47,762
Dualization of Kararo – Wadh Section (83 Km.) and Kuchlak – Chaman Section IV (104 Km.) of National Highway (N-25)	Balochistan	NHA	e f	25,349
Dualization of Sialkot – Eimanabad Road up to Kamoki including Link to Motorway	Punjab	NHA	a c d	22,000
Rawalpindi Ring Road (Phase-II)	Punjab	Rawalpindi Development Authority	a c d	Under Process
Dualization of Kararo – Wadh Section III (82.257 Km.) and Kuchlak – Chaman Section (104 Km.) of National Highway (N-25)	Balochistan	NHA	e f	49,485
Central Asia Regional Economic Cooperation Corridor Development Investment Program (CAREC) Tranche – II and III Projects	Sindh, Punjab & KPK	NHA	e f	43,767
Inter-Provincial Connectivity Economic Corridor through Gilgit – Baltistan & AJ&K	Gilgit Baltistan	C & W, GB	e	19,195
Periodic Maintenance / Rehabilitation Works under AMP 2021–24 of South-Zone	Sindh	NHA	e f	15,888
Construction of Motorway (M-7) Hub – Dureji – Dadu (270 Km. Approx.)	Sindh, Balochistan	NHA	a c d	N/A
Batkheela Bypass Road from “Pul Saokai to Khadagzo Bridge Tarai”	KPK	PKHA	a c d	6,009
ADP Scheme, Dualization of Road from Katlang Bazar to Doranabad Chowk	KPK	PKHA	e	2,650
Design Review & Construction Supervision of Hoshab – Awaran – Khuzdar; Section of M-8 Project; & Section-2 of Awaran – Naal	Balochistan	NHA	e f	59,331



Project Name	Province	Client	Scope of Work	Estimated Project Cost (Million Rs.)
Detailed Design & Construction Supervision of Road from Pissan to Hoper Nagar (40 Km.) including Bridges and Allied Structures	Gilgit Baltistan	Ministry of Kashmir Affairs & Gilgit Baltistan	c d e	13,512
Chitral – Booni – Mastuj Shandur Road	KPK	NHA	e f	21,642
Lodhran – Multan Section (North Bound) of N-5 & Construction of Flyovers (02 Nos.) at Railway Crossing on Lodhran Multan Bypass	Punjab	NHA	e f	12,434
Ziarat Mor – Kach – Harnai Road ; Harnai – Sanjavi Road (55.1 Km.)	Balochistan	NHA	e f	10,798
03 Bridges Over Phulelli – I, II and Akram Wah Canals. Bridge on Hyderabad Bypass	Sindh	NHA	e	310
Link Highway (4–Lane) connecting LSM to Narang Mandi and Narowal	Punjab	NHA	c d e	37,365
Balance Work of ADP Scheme (2020–21) “Improvement of 25 Km. Left Over Portion of Chukiyatan – Barawal – Shahi Road, District Dir (Upper)”	KPK	PKHA	e	989
Widening & Improvement of Tarnawa – Kohala Bala Road (35 Km.)	KPK	PKHA	e	2,223
Widening, Improvement & Rehabilitation of National Highway (N-25) in Kararo – Wadh Section (Km. 222 – Km. 318)	Balochistan	NHA	c d e	2,817
South and North Access Roads (Package–II) of Lowari Tunnel Project	KPK	NHA	e f	4,247



MAJOR ONGOING PROJECTS AS ON JUNE 30, 2026 ARCHITECTURE & TOWN PLANNING SERVICES LIMITED

a. Feasibility Study

c. Detailed Design

e. Construction Supervision

b. Project Planning

d. Tender Documents

f. Design Review

Project Name	Province	Client	Scope of Work	Est. Cost (PKR Mn)
Office Building of IDAP, Lahore	Punjab	Infrastructure Development Authority of the Punjab	e	4,657
Pakistan Kidney & Liver Institute and Research Centre (PKLI&RC), Lahore	Punjab	Infrastructure Development Authority of the Punjab	e	3,254
Punjab Revenue Authority (PRA) Building, Lahore	Punjab	Infrastructure Development Authority of the Punjab	e	3,800
Net Zero Energy Building Lahore	Punjab	Infrastructure Development Authority of the Punjab	e	3,941
University of Applied Engineering and Emerging Technologies (UAEET), Sambrial, Sialkot	Punjab	Infrastructure Development Authority of the Punjab	e	4,637
Secretariat Office Building and Government Officers' Residences, Multan	Punjab	Infrastructure Development Authority of the Punjab	e	3,103
GC University, Lahore – Kala Shah Kaku	Punjab	GC University, Lahore	b, c, d, e	998
Staff Colony, Gulpur Hydropower Plant	AJ&K	MIRA Power Limited	b, c, d, e	220
Abdul Wali Khan University, Mardan	KPK	Abdul Wali Khan University, Mardan	b, c, d, e	2,192
University of Dir, Sheringal, Dir Upper	KPK	Shaheed Benazir Bhutto University, Sheringal, Dir Upper	b, c, d, e	1,709
New Campus for Govt. College Women University, Faisalabad	Punjab	GCWU, Faisalabad	b, c, d, e	869
Academic & Research Facilities, Women University AJ&K, Bagh	AJ&K	Women University of AJ&K, Bagh	b, c, d, e	800
WAPDA Hydraulic Model Research & Training Institute (WHR&TI), Chichoki Mallian, Sheikhpura	Punjab	WAPDA Hydraulic Model Research & Training Institute	b, c, d, e	–



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